20th May 2021, 12:00-14:00 (GMT)



Sustainable food systems: the key role of SMEs and businesses













SUSTAINABLE FOOD SYSTEMS- KATI FARMS LTD, UGANDA

(Youth, Women, Investment and Innovation in sustainable food systems)

Compiled by Lovin Kobusingye

20th MAY 2021 E-Mail: katifarms@yahoo.com





Case study: Kati Farms (Uganda) Ltd

- * Kati Farms is an agro fish-processing social enterprise founded in 2012.
- ❖ Kati is a national and regional player in fish processing, trade and value addition, working with over 1,000 small fish holder farmers.
- Our flagship product- fish sausages, developed with the technical support of Uganda Industrial Research Institute (UIRI).
- ❖ Production started at 100 kilograms of fish sausage a day. By the third month, production increased 500 kilograms a day.
- Provides direct employment to women and youth.



Link between producers and consumers



Kati Farms' value chain: More fish by and for the poor*









Key driving factors



- An innovative product: Development of innovative products like fish sausages gave us advantage over potential competitors.
- Customizing products to customers' different tastes-Urban clients want easy and fast to cook products in affordable packages.
- Unlimited supply of main raw materials, when we started, no one wanted to use farmed fish. So we had no difficulty in sourcing our main ingredient.
- *Regular endorsement boost entrepreneurs' confidence, being accepted to work at the UIRI incubation centre.



Enhancement and sustainability of urban food systems



Explore, create, and deliver quality fish products to satisfy the needs of a target market at a profit.

Promotion of sustainable fish processing technologies.

*Add value to prevent deterioration/waste management.

*Healthy competition-Replicating what we have achieved with fish farmers to other African agrifood commodities produced in abundance but unfortunately wasted for lack of markets.



Involvement of youth & women in food systems







Explore trade and market development options – local /regional/international





Edible Fish powder Powder;

Alestes baremoze (Angara) snacks; NEW









Challenges/ Strategic Issues



- ❖Doing business in Africa is hard. Most especially in the land locked country of Uganda. Its difficult to find adequate packaging materials, machinery for processing. Everything has to be imported at high cost and high risk. Chilling and infrastructure is lacking particularly challenging to market a perishable product like fish.
 - Limited E-commerce tools, and expertise for shaping urban food systems.
 - *Most challenging is the lack of money for investing: commercial banks seem mainly interested in funding projects that are safe and guarantee quick return on investment.





Thank You















This series of events is organised by PAFO and COLEACP.
COLEACP operates within the framework of development cooperation
between the Organisation of African, Caribbean and Pacific States
(OACPS) and the European Union (European Development Fund – EDF),
with the support of the French Development Agency (AFD).

